



Centre for Energy and
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Outlook for the Australian stationary energy sector

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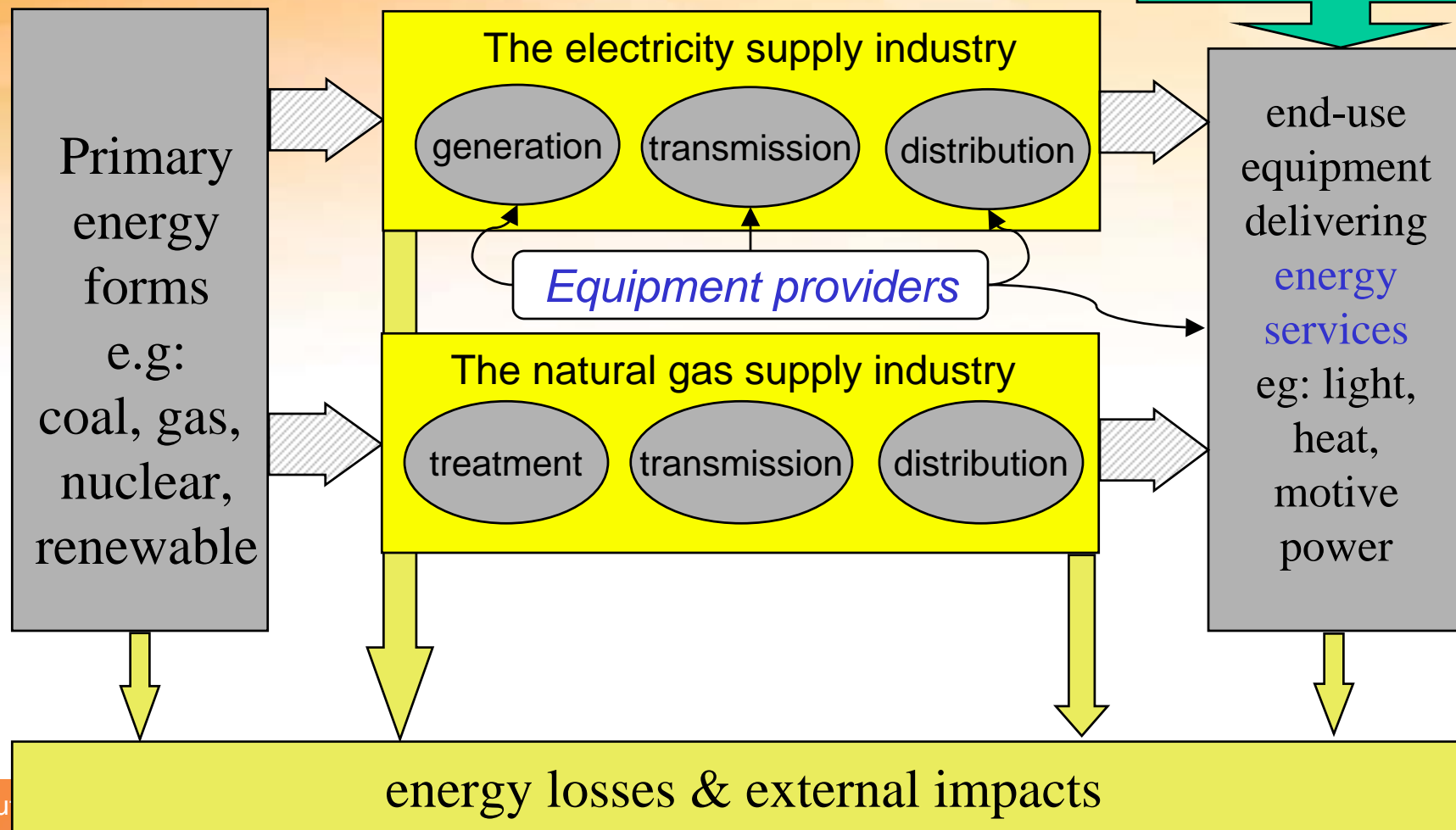
CEEM Annual Conference, 18 November 2005

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Energy service delivery in the stationary energy sector

Energy service companies focus on end-use options, eg: efficiency, CHP, solar





Electricity industry restructuring objective: *decentralised decision making*

- Improve economic efficiency by facilitating competition & new entry, which assumes:
 - Effective markets & sound legal & policy frameworks
- Enhance accountability to end-users & society through ‘customer choice’, which assumes:
 - End-users become active participants in the industry
 - End-users are independent agents who make “informed” decisions & efficiently manage the associated risks:
- Implement a market-based approach to social & environmental externalities:
 - Assumes political will to regulate non-monetary impacts
- Release government funds by asset sales:
 - Creates a moral hazard for politicians

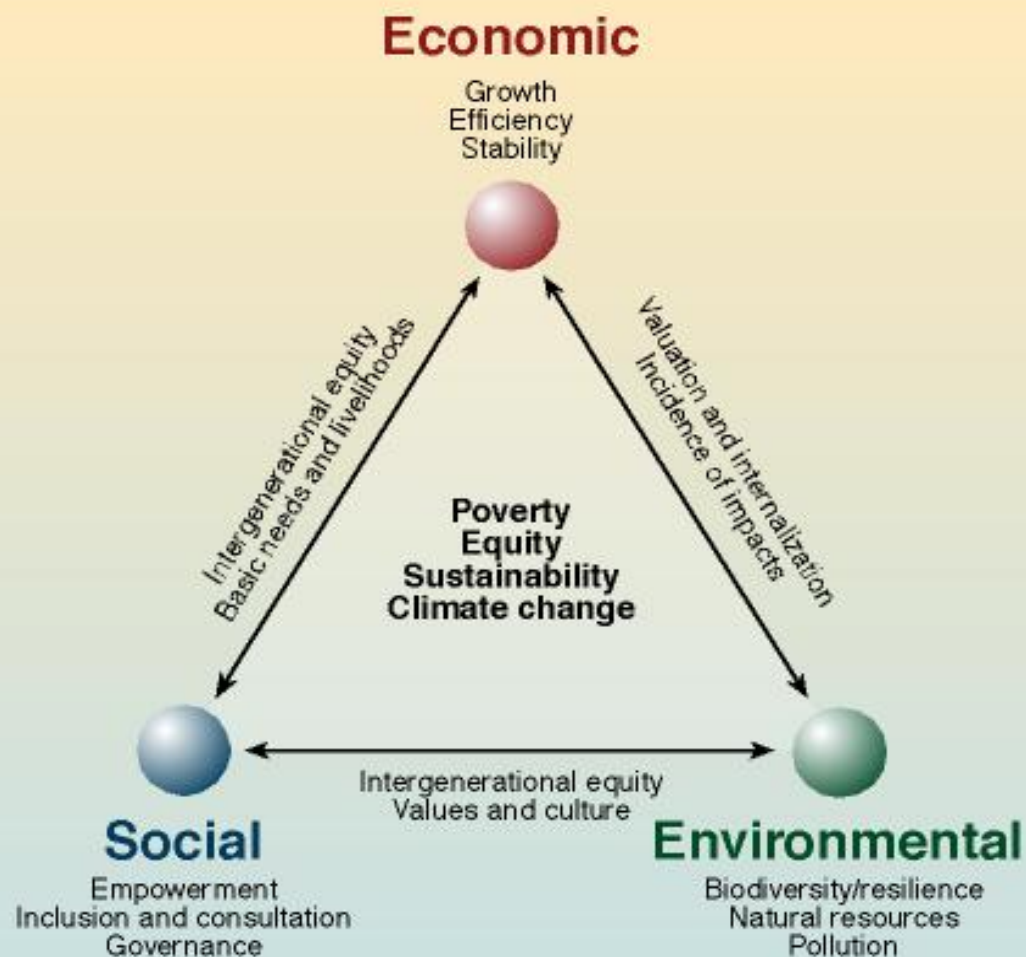


Key elements of sustainable development and interconnections

The broader context
of sustainability that
electricity industry
restructuring should
address

(IPCC COP7)

Engineering criteria must
also be met: *availability &
quality of supply*





Economic efficiency objectives

- **Allocative efficiency:**
 - Appropriate choice between goods & services:
 - For example, electricity versus gas
- **Technical or productive efficiency:**
 - Cheapest method to produce a good or service:
 - Best available technology & work practices
- **Dynamic efficiency:**
 - Support innovation & response to change:
 - R&D & technological change
 - Environmental impacts, social expectations, etc.
 - Very important in a capital intensive industry



Other drivers for change in infrastructure industries

- Improving theoretical understanding:
 - Imperfect regulation versus imperfect markets
 - A theory of electricity spot pricing from 1979
- Evolving political context in western world:
 - Emphasis on individual choice & accountability
- Challenging conditions for central planning:
 - Slow &/or uncertain growth in demand
 - Technological progress creating new options:
 - Eg metering, communications & demand-side options
 - Growing climate change concerns



Microeconomic reform

- *Objective* - to improve economic efficiency
 - Particularly challenging for infrastructure:
 - Potential for natural monopolies in essential goods & services
- *Means* - reduce barriers to competition, eg:
 - Remove monopoly franchises & introduce competition
 - Break-up large state-owned enterprises
 - Privatisate state-owned enterprises
 - Improve strategies for industry regulation
- *Assumptions:*
 - The key public interest issue is economic efficiency
 - The best mechanism is competition
 - Participants act as profit-maximising economic agents
 - Sound legal framework in which restructuring can occur



Evolution of competition policy in Australia

- Development of COAG process in late 80's
 - Formal interface between federal & state gov'ts
- National Competition Policy, 1993 Hilmer Rpt:
 - Facilitate competition where effective & pro-competitive regulation where not
 - Treat public & private firms equally
 - Develop access regimes for essential facilities
- Competition Reform Act, 1995:
 - Amended TPA, established ACCC, promoted competition
- Ministerial Energy Council, 2004:
 - Policy development role for stationary energy sector

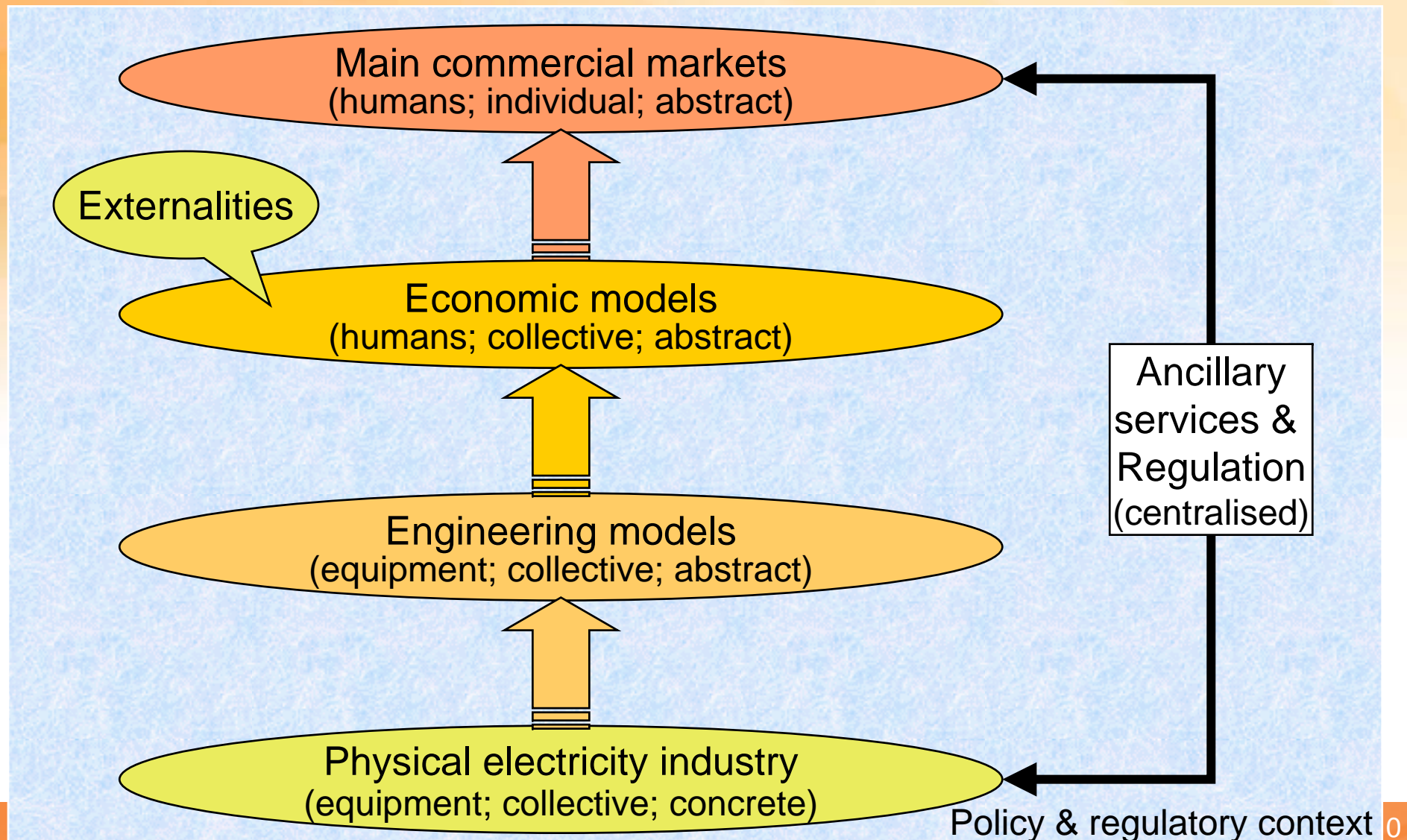


The electricity industry restructuring process

Issue	Transition	Key challenges
Industry structure	<i>From</i> monopoly <i>To</i> competing firms <i>Plus</i> system operator(s)	Cultural change; Adequate competition; <i>Accountability</i>
Commercial framework	<i>From</i> cost recovery <i>To</i> market prices	Market power; Market design fidelity; <i>Accountability</i>
Industry regulation	<i>From</i> rate of return <i>To</i> Incentive Reg'n	Multiple objectives; Measuring outcomes; <i>Accountability</i>
Sustainability	<i>From</i> direct cost <i>To</i> full costs	Variable RE energy flows End-user participation; <i>Accountability</i>



Trading in electricity:- an **abstraction** from reality



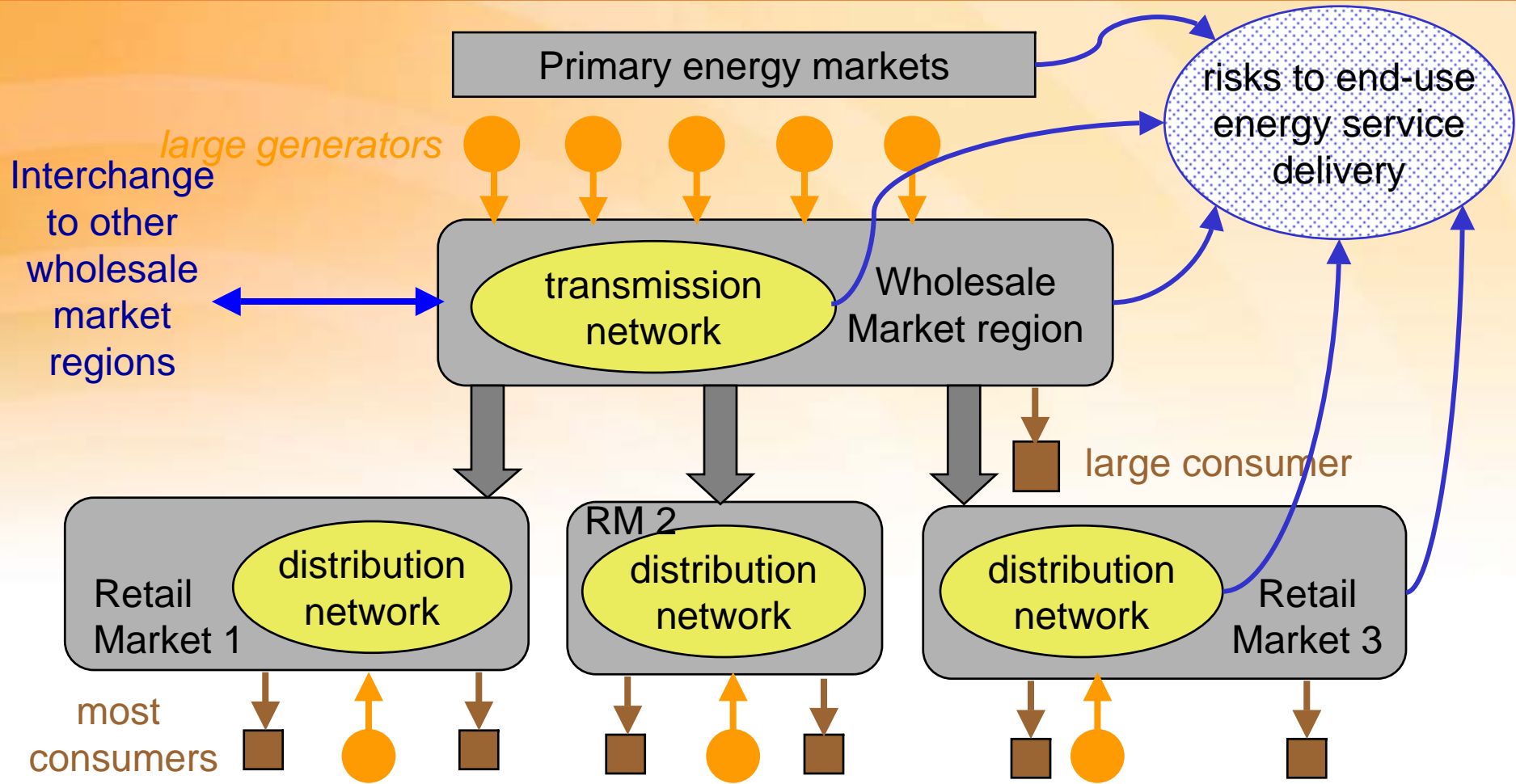


Challenges for a restructured industry

- Consistency between centralised & decentralised processes:
 - *Centralised*: most ancillary services; industry operation; industry design & regulation; government policy for the stationary energy industry
 - *Decentralised subject to physical laws*: some ancillary services; spot & derivative markets
- Sound interface between centralised & decentralised processes:
 - Clear accountabilities & “hand-overs”
- Active involvement of informed end-users:
 - Should take more responsibility for timing of demand, “resource adequacy” & sustainability



An electricity trading framework



Interchange to other wholesale market regions

large generators

most consumers

embedded generators

- Small consumers, embedded generators & storage should be supported by energy service advisers
- Wholesale & retail market designs should be compatible
 - Both should include network models

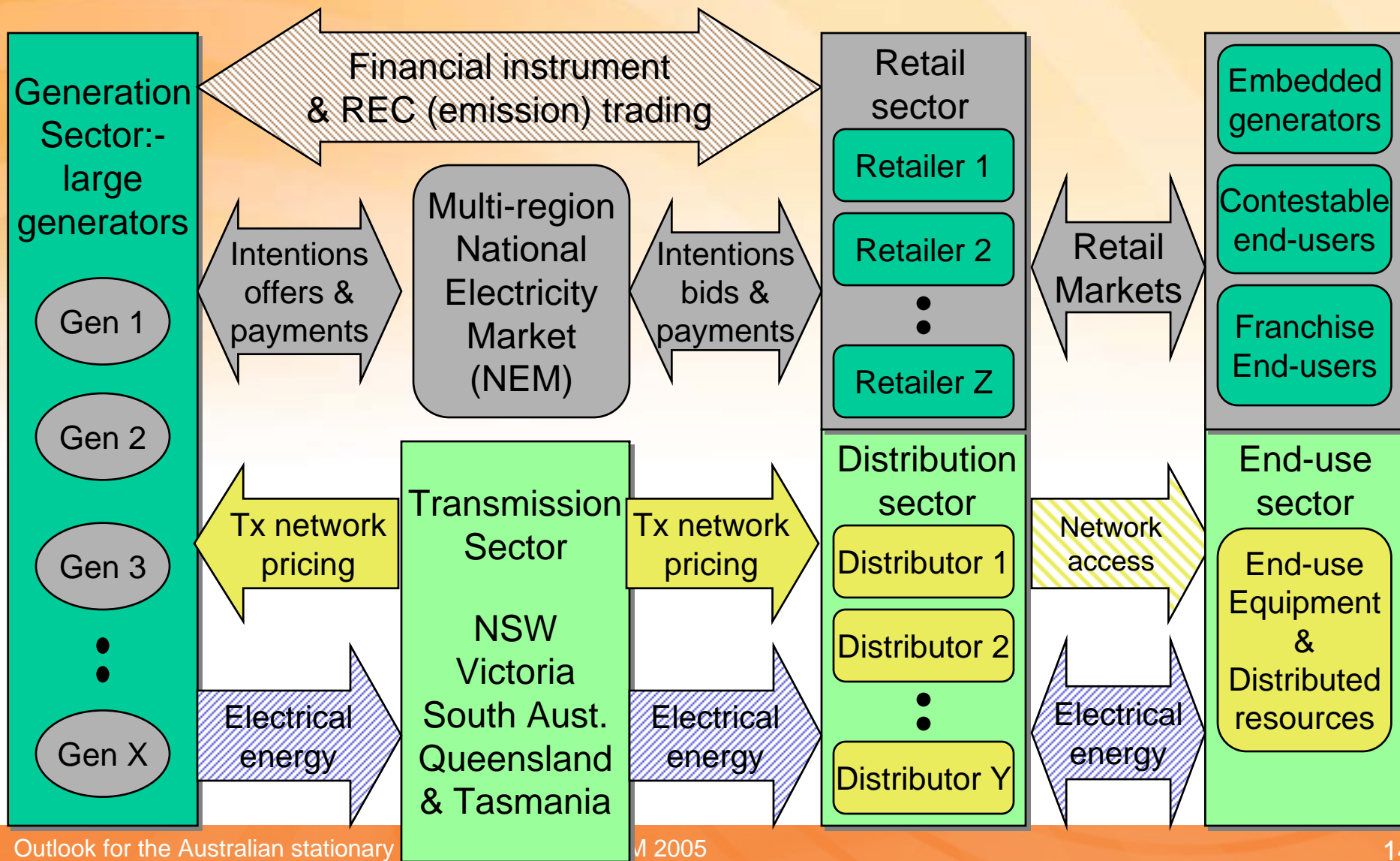


Electricity market models

- *Should be formally designed to reflect the physics*
- Gross pool (eg NEM):
 - Temporal & location risk managed collectively:
 - Ancillary services, spot & derivate markets
 - PASA, SOO, ANTS
 - Security constrained dispatch
- Net pool (eg UK NETA):
 - Long term & location risk managed bilaterally:
 - Network not modelled in trading arrangements
 - Resource adequacy managed partly as a bilateral issue
 - Short-term operational risk managed collectively:
 - System operator typically have one day's notice of bilateral trades

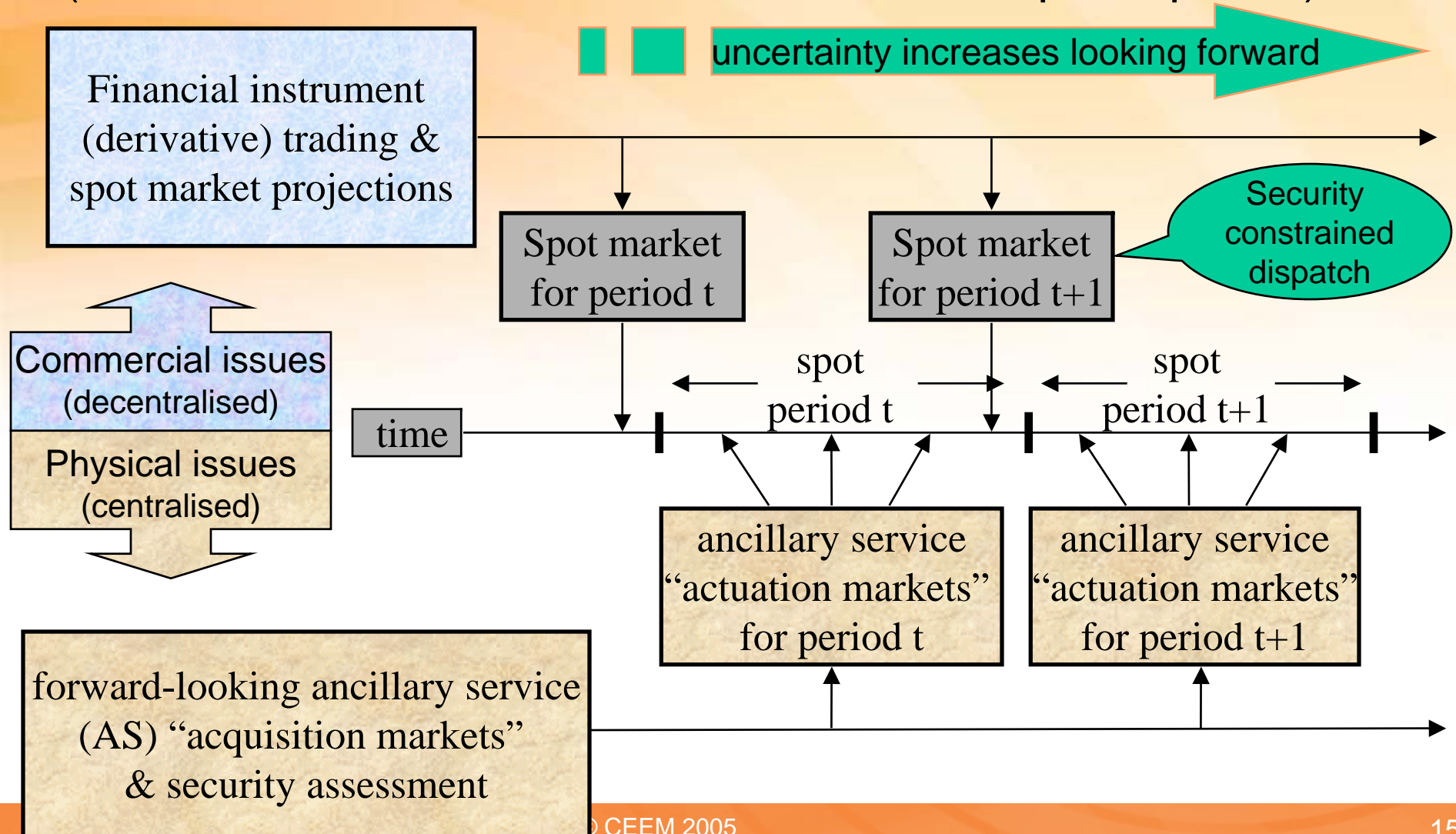


Electricity industry structure in SE Australia





Timeline for electricity trading in NEM (some locational information & demand-side participation)





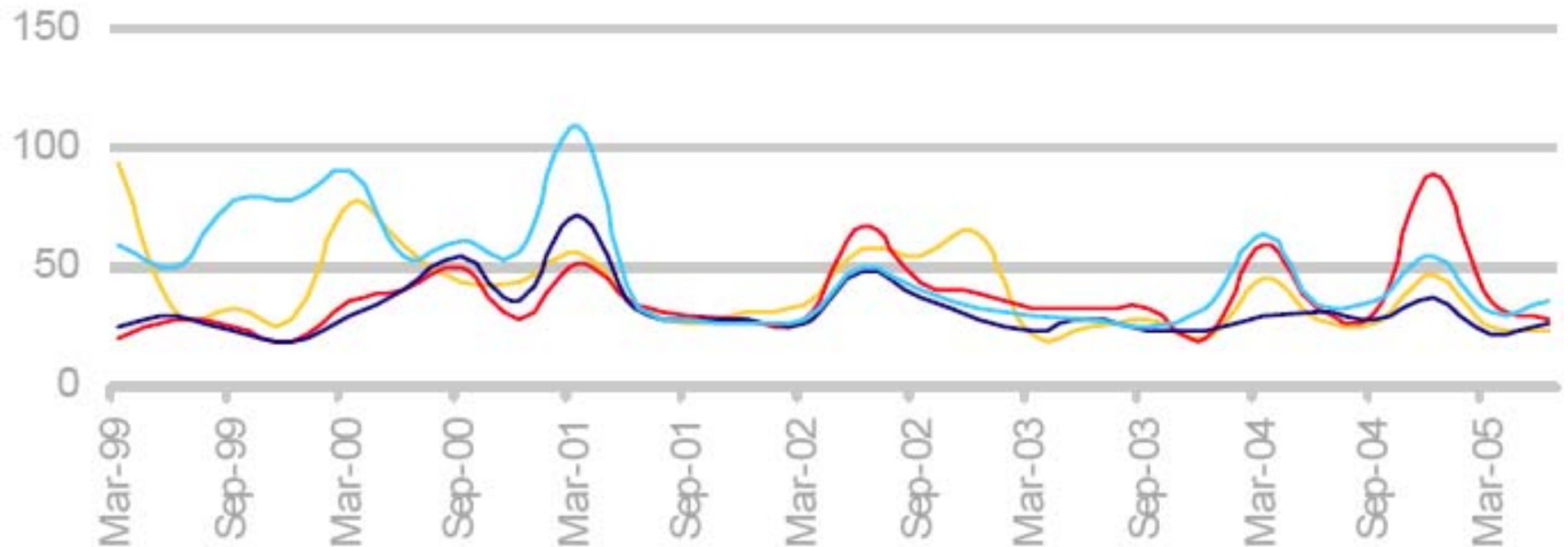
Uncertainty & risk in electricity trading

Time scale	Issues	Mechanisms
< 30 minutes	<ul style="list-style-type: none">• Demand fluctuations• Contingencies	<ul style="list-style-type: none">• Ancillary services
30 minutes to several days	<ul style="list-style-type: none">• Demand uncertainty• Inter-temporal links, eg<ul style="list-style-type: none">• Unit commitment	<ul style="list-style-type: none">• Ex-ante spot market• Short term derivative market
Weeks to years - <i>operation</i>	<ul style="list-style-type: none">• Inter-temporal links, eg<ul style="list-style-type: none">• Retail tariff setting• Hydro scheduling	<ul style="list-style-type: none">• Long term derivative market
Weeks to years $\dot{\text{S}}$ <i>investment</i>	<ul style="list-style-type: none">• Optimal investment decisions	<ul style="list-style-type: none">• Long term derivative market• Policy framework



Smoothed NEM Regional Ref Prices (RRPs) since market inception (AER, 05Q2 Stats, 2005)

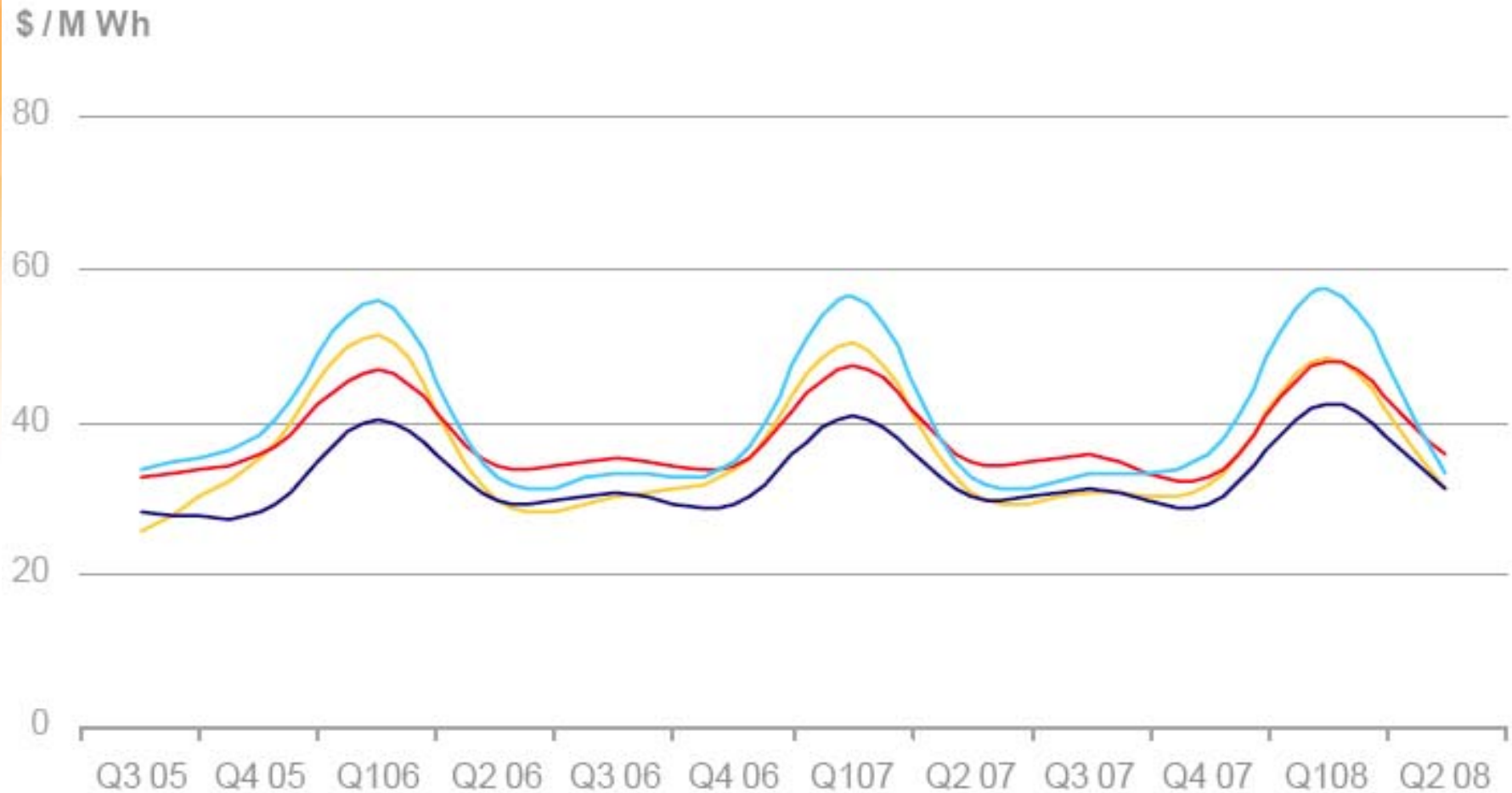
\$/ MWh



— Queensland — New South Wales — Victoria — South Australia



Annual average RRP flat contract prices (AER, 05Q2 Stats, 2005)

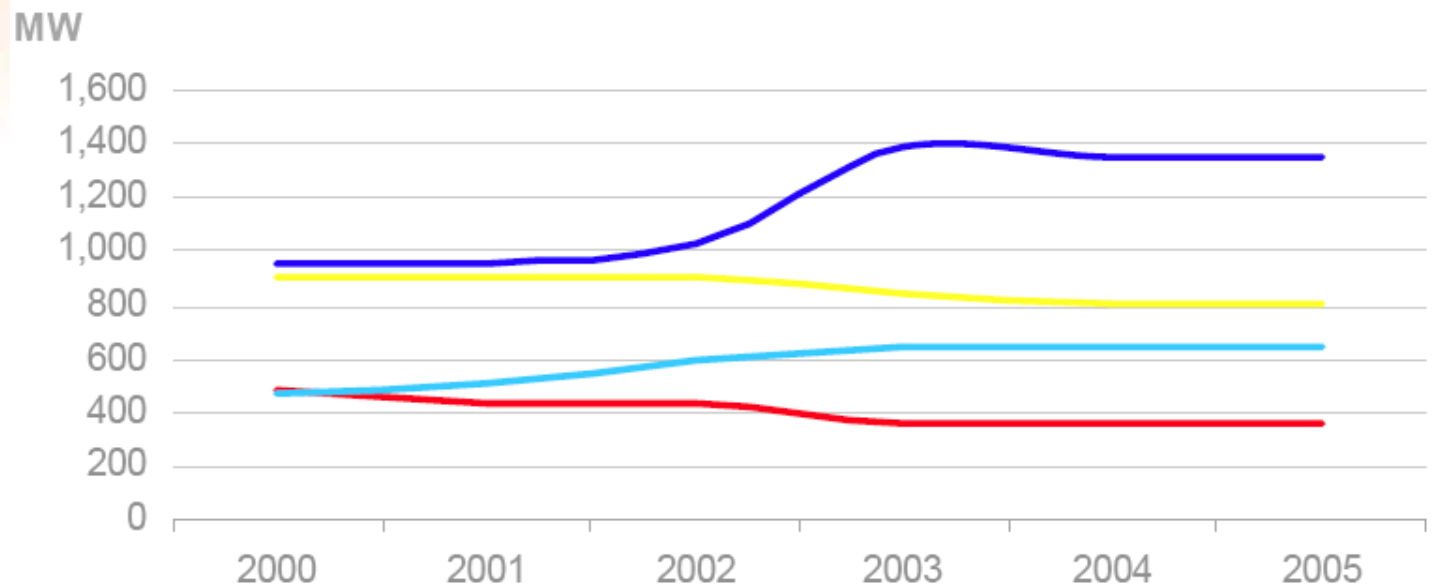
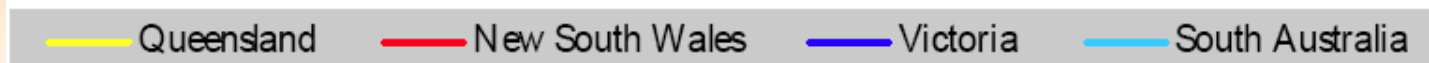
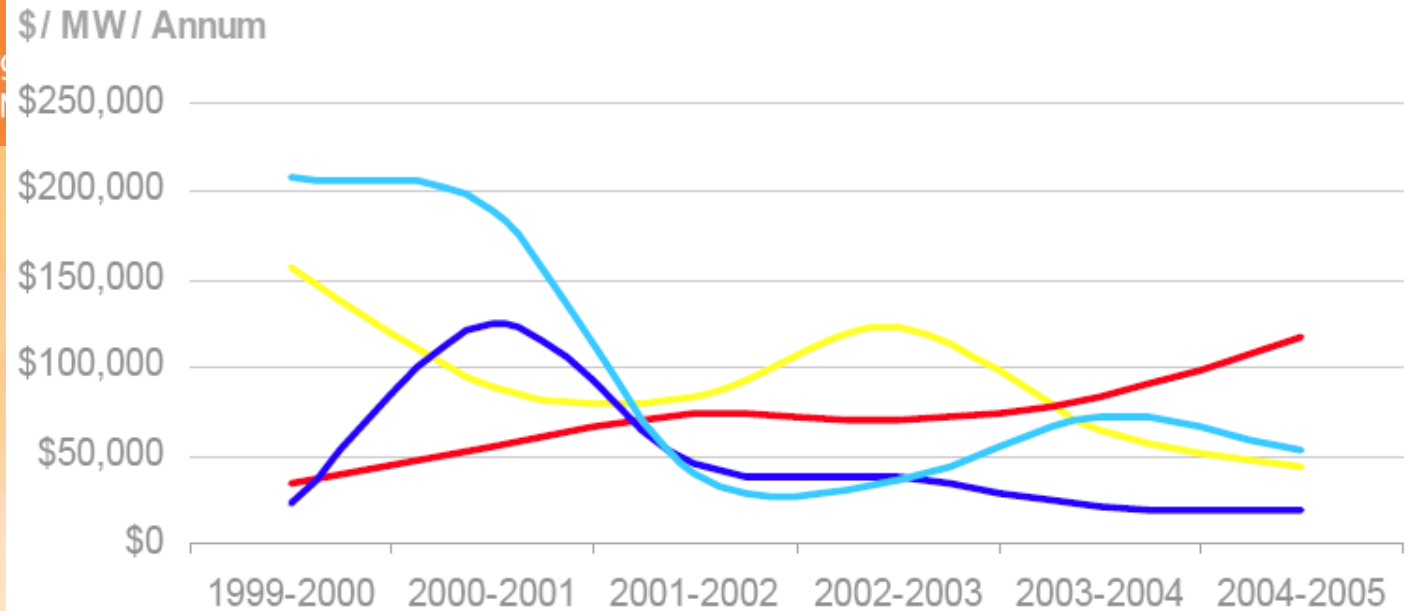


— Queensland — New South Wales — Victoria — South Australia



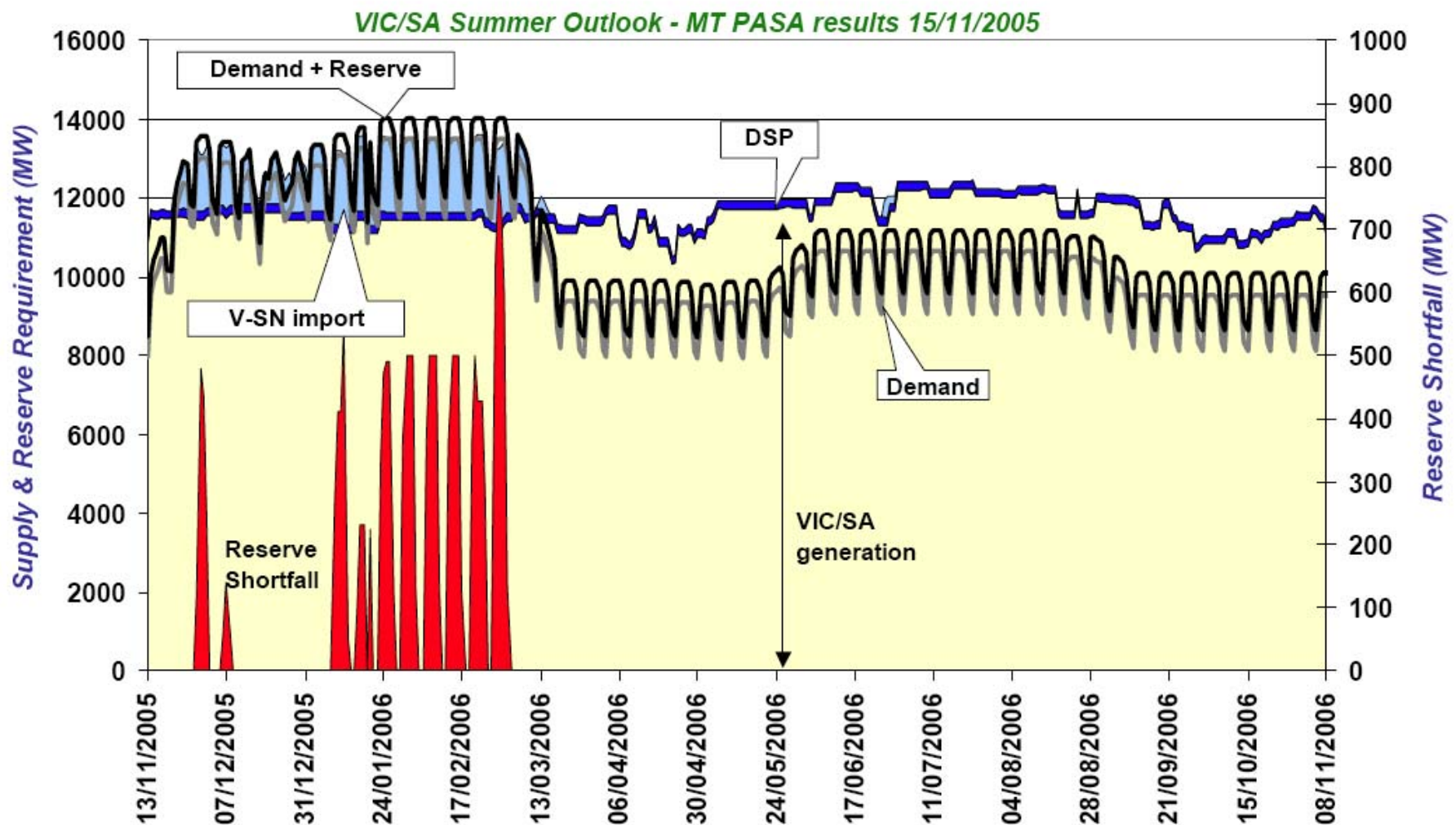
Premium at 50 \$/MWH strike price (above) & installed peaking capacity (below) by NEM region

(AER, 05Q2 Stats,
2005)





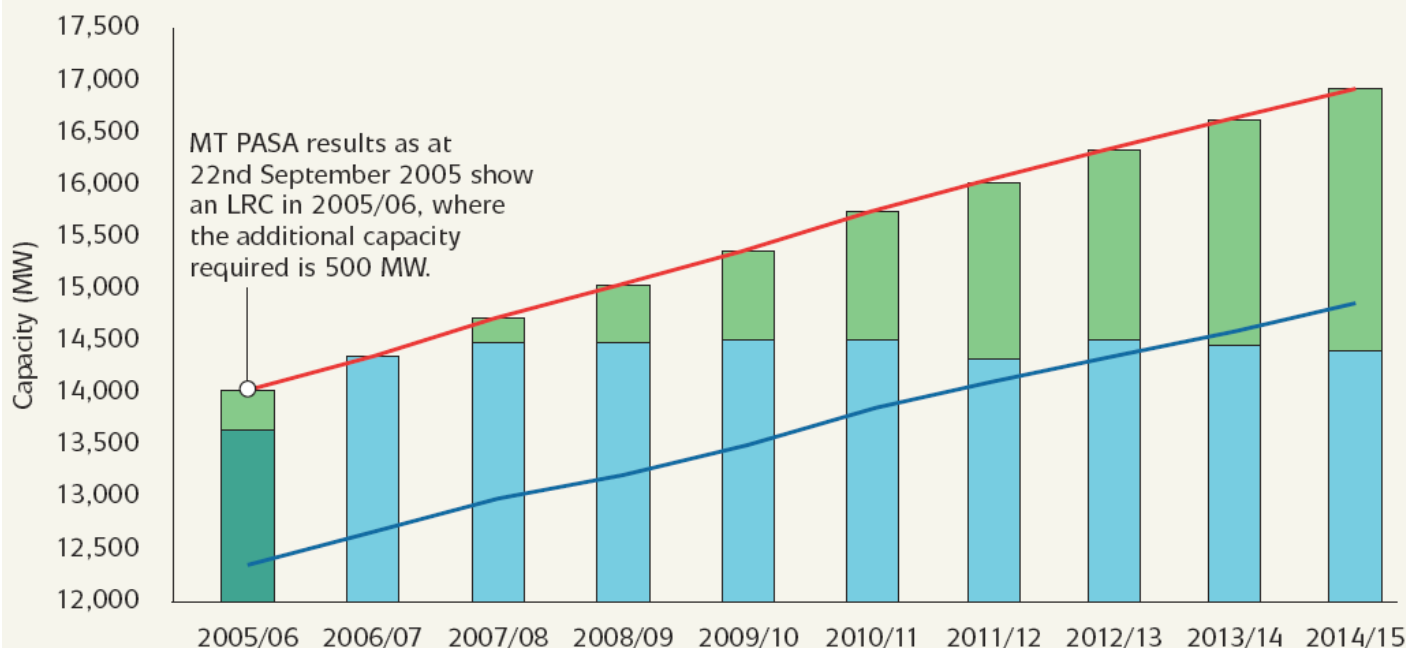
Projected summer reserve shortfall in Vic & SA due to commissioning delays (NEMMCO MTPASA, 15/11)





Longer-term outlook for Victoria & SA (NEMMCO SOO, 2005)

Figure 5 Victoria and South Australia Summer Outlook

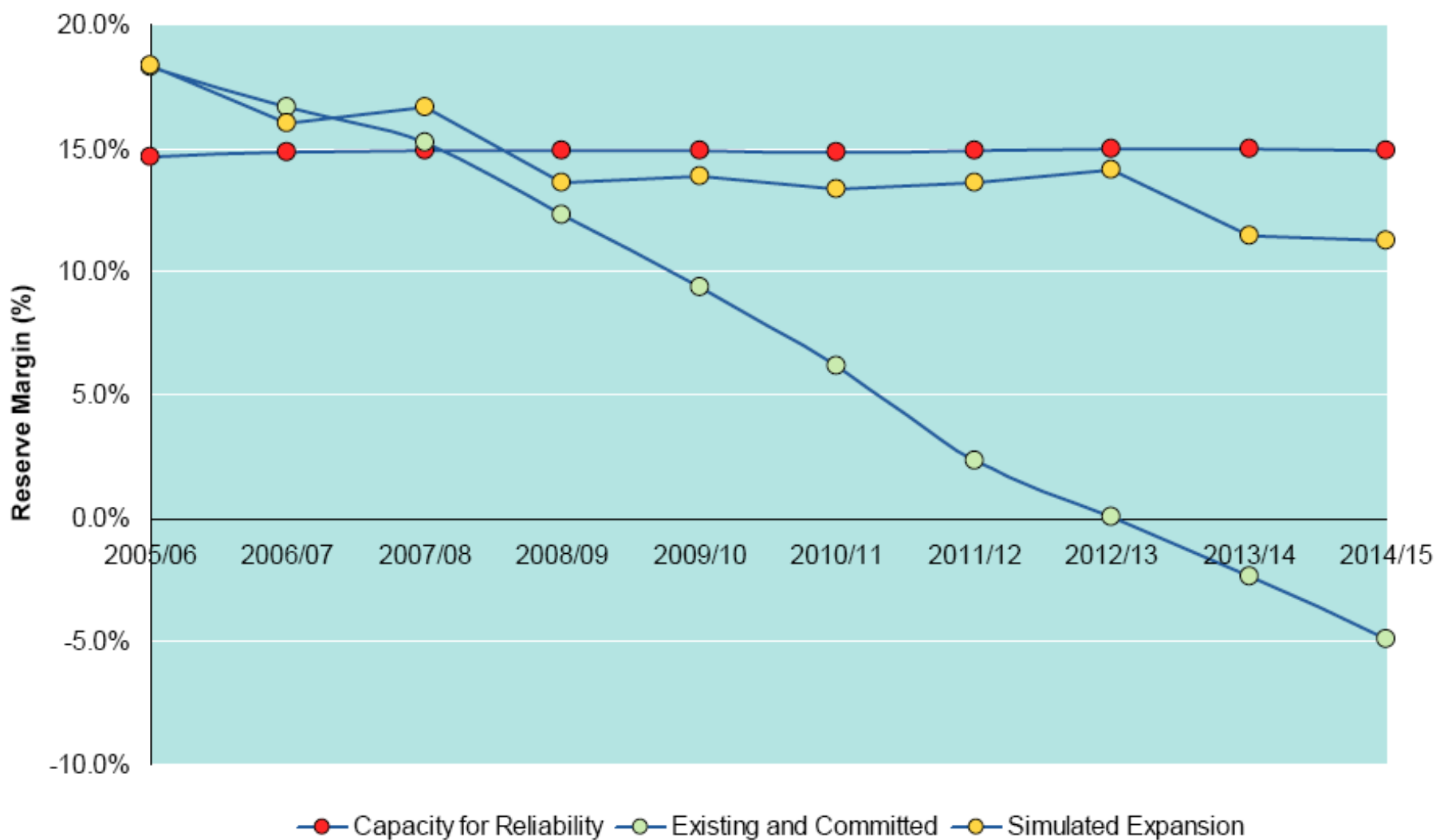


- from 2006/07 onwards, following commissioning of Basslink, there is an additional 590 MW available to Victoria and South Australia;
- from 2005/06 to 2007/08, reserve support from Snowy, New South Wales and Queensland is limited by the Snowy to Victoria interconnector's capability; and
- the next LRC point occurs in 2007/08, where the additional capacity required is 237 MW. Lower longer-term demand growth in Victoria resulted in the second LRC point occurring one year later than reported in 2004.

Note: uncertainty in future supply-demand balance is inevitable in a restructured industry with decentralised decision-making



Projected NEM-wide reserve margin (NEMMCO SOO, 2005)





Outcomes to date from electricity industry restructuring in Australia

- Largely solved problems:
 - Security-constrained dispatch of existing generators
 - Ancillary services & operator interventions
- Unsolved problems or jury still out:
 - Adequacy of investment in new generation
 - End-user participation in spot & derivative markets
 - Market-based versus regulated network services
 - High levels of stochastic renewable energy penetration
 - Reduction of climate change emissions
 - Consistency & stability in policy settings



Enhancing end-user participation

- Increased end-user participation now essential to further progress in EI restructuring in Australia
- Key steps required:
 - Interval metering that also measures availability & quality of supply *for all end-users*
 - Retail energy tariffs converted to spot & derivative form
 - Network service contracts that facilitate end-user & embedded generator provision of ancillary services
 - Advanced spot market designs that incorporate AC transmission network models & voltage-value functions



Market-based versus regulated network services

- Network services in a restructured industry:
 - Difficult to separate from generation & end-use services
 - HV transmission services can be:
 - Partially modelled in an electricity market & made competitive
 - Sub-transmission & distribution:
 - Regulated at present, likely to remain so but difficult to do well
 - Can be partly contested by distributed resources
- Importance of active end-user participation:
 - Allow energy price elasticity (value) to be observed as well as the value of reliability & quality
 - Reduce reliance on “obligation to serve” as a surrogate



Overview of electricity industry climate change response options

Option	Risk scope	Cost	Social Extern	Enviro Extern	Life (years)
Frugality & efficiency	Local	Low	Low	Low	Unlim
Renewable energy	Local	High	Low	Low	Unlim
Natural gas & CCS	Global	High	?	?	~100
Coal & CCS	Global	High	?	?	~100
Nuclear (conventional)	Global	High	?	?	~100



Gas industry restructuring in Australia

- Natural gas of growing strategic importance to the electricity industry:
 - Climate change response
 - Peak-load generation
- Hence growing but variable demand for gas
- National gas network more feasible than truly national electricity network:
 - Important to develop a national gas market design that efficiently allocates pipeline capacity:
 - Intra-day pricing to manage volatile gas demand



Conclusions for the stationary energy sector

- A mix of technical, economic & policy issues:
 - Physical behaviour continuous & cooperative
 - Commercial behaviour individual & competitive
- Restructuring is a “designer” process:
 - Industry-specific laws, codes, market designs
 - A “social experiment” with risks & ethical issues
- Restructuring is still a learning situation:
 - No complete successes, some disastrous failures, difficult to go back to traditional model
 - Must solve commercial, technical, institutional & environmental challenges (each must function well)